

Member Meeting for the 8th Amendment to the Water Purchase and Sale Agreement September 23, 2020

Overview

- Issue Statement
- Process to Date
- Goal Areas
- Summary of the 8th Amendment
- Preview of the 9th Amendment
- Next Steps
- Member Questions and Discussion

Issue Statement

- No new Water Authority Members since inception
- Declining water consumption
- Resulting high cost of water
- Adding new members helps with multiple issues
 - Revenue source
 - Take-or-pay
- Green Bay Water has out-competed on price
- Existing Member Agreement is inflexible and unclear toward new members

Process to Date

- Established the Growth Management Task Force to address this need
- Composed of
 - 2 Board members
 - 2 Technical Committee members
 - Technical Support: engineering, legal, general manager
- Has met 7 times since last winter to
 - Define the issue, clarify goals, develop the review criteria, draft the amendments
 - Forward its first recommendation to the Board

Goal Areas

- 1. Revenue and Affordability
- 2. Competitiveness and Clarity
- 3. Member Equity
- 4. Review Criteria
- 5. Geography of Expansion
- 6. Community/Customer Long-Term Value
- Developed specific goals in each of these areas (23 total)
- Also established review criteria for evaluating new member opportunities

Goal Areas

- Review criteria (15 total) for evaluating new member opportunities
 - Financial Criteria
 - Construction and Water System Criteria
 - Legal Criteria
 - Land Use/Economic Development Criteria
- Nature of the criteria
 - More qualitative than quantitative
 - But have also developed a cost-of-service and revenue calculator to test specific metrics and scenarios

Summary of the 8th Amendment

- "Clean-up" amendments
 - Added definitions and clarified procedures related to the Water Authority Formation Agreement (also amended in 2018)
 - 2. Changing the term "Charter Customer" to "Authority Customer" to broaden applicability of many terms
 - 3. Clarifying water system storage requirements to match state requirements
 - 4. Eliminating restriction on carrying forward excess operational revenues
 - 5. Elimination of the Development Charge and related provisions

- "Clean-up" amendments intended to pave the way for substantive amendments
 - Allow New Customers to be added to the membership with greater flexibility in contract terms
 - Compared to Charter Customers, New Customers charged lower overall rate for the near term
 - New Customers charged on volume basis rather than fixed amount with year-end true-up

- Likely initial fees for New Customers
 - Bear their own cost of constructing new infrastructure
 - (Unless Water Authority finds it beneficial to incentivize in some way)
 - Up-front collection of Excess Capacity Charge can be reduced or completely waived
 - Up-front collection of Development Charge eliminated

- Likely rate structure for New Customers
 - Same as Charter Customers:
 - Operational costs rate
 - CIP rate
 - Accumulated capital reserves rate
 - Rate related to any new debt service (if needed)
 - Less than Charter Customers:
 - Payment toward existing debt service prior to 2035
 - Capital Recovery Charges set in subsequent contract
 - More than Charter Customers:
 - Capital Recovery Charge continues beyond 2035

- Benefits of this approach to Charter Customers
 - New Member revenue helps stabilize Charter Member costs
 - New Member water use helps reduce take-or-pay charges
 - Charter Members can start paying on volume basis right away for certain charges

Next Steps

- Each Member governing body considers the Amendment and related resolution(s)
- Three-fourths of Members (5 out of 6) must adopt resolution to take effect
 - Please send certified copy of adopted resolution
- Task Force already working on substantive (9th Amendment) revisions
- Another member meeting to be held on 9th
 Amendment later this year
- Active discussions in progress with potential new members
 - Suamico, Pulaski

Member Questions and Discussion

Thank you!